

# ***EXHIBIT 1***

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Wednesday 1/24/2011 10:10:30 - phone  
Left a message 1/24/2011 4:50pm  
cell-520-444-9497

**APPLICATION (INCLUDING ATTACHMENTS) FOR  
INDEPENDENT REDISTRICTING COMMISSION**

**Answer all items in print or type. Attach additional sheets as needed to answer completely.**

FULL NAME Colleen Coyle Mathis

SPOUSE'S NAME (if applicable) Christopher Haley Mathis

HOME ADDRESS 5165 N. Camino Real

CITY Tucson STATE AZ ZIP 85718

COUNTY OF RESIDENCE USA RESIDENT OF ARIZONA SINCE 2001

EMPLOYER University Physicians Healthcare TITLE Government Funding Manager

OFFICE ADDRESS 2701 E. Elvira OFFICE PHONE (520) 874-2489

CITY Tucson STATE AZ ZIP 85756

EDUCATION: Include name(s) of institution(s) and year diploma(s) or degree(s) received.

Yale University, 1995, Master's Environmental Management, New Haven, CT

University of Illinois, 1988, A.B. Liberal Arts and Sciences – Economics, Urbana-Champaign, IL

Peoria High School, 1984, Peoria, IL

List **all** political activities for **at least** the past ten years. Include dates of service and indicate **all** offices held in any organization. (Use attachment if necessary.)

Not applicable.

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List **all** professional and occupational memberships for **at least** the past ten years. Include dates of service and indicate **all** offices held in any organization. Please include honors, awards and other forms of recognition. (Use attachment if necessary.)

7x24 Exchange – 1999-2003

Bio-industry Organization of Southern Arizona (BIO-SA) 2004-2009, Recording Secretary 2009

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List **all** civic and community service activities for **at least** the past ten years. Include dates of service and indicate **all** offices held in any organization. Please include honors, awards and other forms of recognition. (Use attachment if necessary.)

Docent at Arizona Historical Society 2002-2005

DJ at KXCI-FM 2002-2003

Director, Alumni Schools Committee for Yale University 2005- Present

Yale Club Member, 2005 - Present

Greater Tucson Leadership Graduate 2006.

Board Member, Southern Chapter Board of Arizona Historical Society 2007-Present; Vice-President 2008-2009; President 2009-2010.

Board Member, State Board of Arizona Historical Society, 2009-2010.

Recording Secretary, St. Philip's Preservation and Endowment Foundation, Inc. 2008 and 2009.

Committee Member for Southern Arizona Komen Race for the Cure 2008

Fundraise for Southern Arizona Komen Race for the Cure 2007-2010

Beat Cancer Boot Camp member 2007-2010

Active Member Silver & Turquoise Board of Hostesses 2010- Present

**ATTACH A RESUME OR BIOGRAPHICAL STATEMENT. Applications that do not include a resume or biographical statement will be considered incomplete and will NOT be considered for nomination.**

**ATTACH A STATEMENT OF INTEREST EXPLAINING WHY YOU ARE INTERESTED IN SERVING ON THE INDEPENDENT REDISTRICTING COMMISSION. Applications that do not include a statement of interest will be considered incomplete and will NOT be considered for nomination.**

**COMPLETELY ANSWER ALL OF THE FOLLOWING QUESTIONS:**

1. Are you committed to applying the provisions of the Arizona Constitution, Article IV, Part 2, Section 1 in an honest, independent and impartial fashion, and to upholding public confidence in the integrity of the redistricting process? Yes (X) No ( )
2. Will your employment and/or personal circumstances permit you to attend meetings of the Independent Redistricting Commission in their entirety? Yes (X) No ( )
3. Are you a registered Arizona voter? Yes (X) No ( )
4. Have you been continuously registered for at least the past three years with the same political party or as unaffiliated with a political party? Yes (X) No ( ) If no, attach explanation.

Indicate political registration for the past three years: Independent

5. During the past three years, have you:
  - a. been appointed to, elected to, or a candidate for any other public office, including precinct committeeman or committeewoman, but not including school board member or officer? Yes ( ) No (X)
  - b. served as an officer of a political party or as an officer of a candidate's campaign committee? Yes ( ) No (X)
  - c. served as a registered paid lobbyist? Yes ( ) No (X)

If your answer to any part of this question is "Yes," attach an explanation.

6. Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee to the Independent Redistricting Commission? Yes ( ) No (X) If your answer is "Yes," attach an explanation.

7. Are you now an officer, director, or majority stockholder, or otherwise engaged in the management, of any business enterprise? Yes ( ) No (X)

If your answer is "Yes," give details by attachment, including the name of the enterprise, the nature of the business, the title and description of your position, the nature of your duties, and the term of your service.

8. If your parents, siblings, spouse, or children are employed or engaged in any business or profession, state (by attachment) their names and the name and address of their employer or the business in which they are engaged.
9. Have you filed your state or federal income tax returns for all years you were legally required to file them? Yes (X) No ( ) If your answer is "No," explain by attachment.
10. Have you paid all state, federal and local taxes when due? Yes (X) No ( ) If your answer is "No," explain by attachment.
11. Have you ever violated a court order including but not limited to an order for payment of child or spousal support? Yes ( ) No (X) If your answer is "Yes," explain by attachment.
12. Have you ever been expelled, terminated, or suspended from any employment or school or course of learning on account of plagiarism, cheating, or any other "cause" that might reflect in any way on your integrity? Yes ( ) No (X) If your answer is "Yes," explain by attachment.
13. Are you, in any jurisdiction, currently charged with or have you ever been arrested for, convicted of, or pleaded guilty to any felony, misdemeanor (excluding civil traffic violations), or violation of the Uniform Code of Military Justice? Yes ( ) No (X) If your answer is "Yes," explain by attachment.
14. If you performed military service, please indicate the date and type of discharge. If other than honorable discharge, explain by attachment. Not Applicable
15. List and describe by attachment any litigation involving an allegation of fraud in which you are or were a defendant. Not Applicable
16. In the past year, have you ever been reprimanded, demoted, disciplined, placed on probation, suspended, or terminated by an employer as a result of your alleged consumption of alcohol, prescription drugs, or use of illegal drugs? Yes ( ) No (X) If your answer is "Yes," explain by attachment the circumstances under which such action was taken, the name(s) of any persons who took such action, and the background and resolution of such action.
17. Have you failed to vote in any general election held during the past eight years? Yes ( ) No (X) If your answer is "Yes," explain by attachment.
18. Have you ever refused to submit to a test to determine whether you had consumed and/or were under the influence of alcohol or drugs? Yes ( ) No (X) If your answer is "Yes," state the date you were requested to submit to such a test, type of test requested, the name of the entity requesting that you submit to the test, the outcome of your refusal and the reason you refused to submit to such a test.
19. Within the last five years, have you ever been formally reprimanded, demoted, disciplined, placed on probation, suspended or terminated by an employer?

Yes ( ) No (X) If your answer is "Yes," state the circumstances under which such action was taken, the date(s) such action was taken, the name(s) of any persons who took such action, and the background and resolution of such action.

20. Has a judgment or finding that you failed to comply with the substantive requirements of any business or contractual arrangement, including but not limited to bankruptcy proceedings, ever been entered against you? Yes ( ) No (X) If your answer is "Yes," explain by attachment.
21. List by attachment all elected or appointed offices that you have held and/or for which you have been a candidate, and the dates. Not applicable
22. Provide any additional information relative to your application or qualifications you would like to bring to our attention at this time. Not applicable

**BY SIGNATURE OF THIS APPLICATION:**

If appointed to the Independent Redistricting Commission I understand I will be ineligible for Arizona public office or for registration as a paid lobbyist during my term on the Independent Redistricting Commission and for three years thereafter, pursuant to the Arizona Constitution, Article IV, Part 2, Section 1.

I have reviewed the constitutional requirements governing the Independent Redistricting Commission and attest that I meet those requirements.

I authorize investigation of all of my responses to this application and further authorize the references listed in the confidential section of this Application to give you any and all information concerning my qualifications they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing information to you.

I understand that the Commission which reviews my application may or may not conduct an interview, and may make its decision based on my responses to this Application and any due diligence.

The statements contained in this application are true and correct to the best of my knowledge.

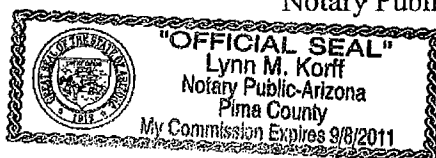
SIGNATURE Colleen C. Mathis DATE 10/12/10

State of Arizona )  
County of Pima ) ss.

Subscribed and sworn to before me this 12 day of Oct., 2010, by  
Colleen C. Mathis

Lynn M. Korff  
Notary Public

My Commission Expires:  
9-8-2011





**CONFIDENTIAL SECTION OF APPLICATION FOR  
INDEPENDENT REDISTRICTING COMMISSION**

APPLICANT NAME: Colleen Coyle Mathis

APPLICANT CONTACT INFORMATION:

Phone: (520) 881-4933

Email: mathis\_colleen@hotmail.com

**LIST THREE REFERENCES (PERSONAL, OCCUPATIONAL OR PROFESSIONAL):**

Name Lawrence (Larry) J. Aldrich

Phone (520) 404-9119

Position/Title President and CEO

Email laldrich@aldrichcapitalco.com

Reference's Employer Aldrich Capital Co.

Relationship to Applicant (personal, professional, etc.) Professional

Name Kathy Ward

Phone (520) 822-8815

Position/Title Manager, Economic Development and Communications

Email: kward@ci.sahuarita.az.us

Reference's Employer Town of Sahuarita

Relationship to Applicant (personal, professional, etc.) Professional & Personal

Name Jeffrey Jacob

Phone (520) 429-1488

Position/Title CEO

Email jjacob@canprevent.com

Reference's Employer Cancer Prevention Pharmaceuticals, Inc.

Relationship to Applicant (personal, professional, etc.) Professional & Personal



**ATTACHMENT: QUESTION # 8:**

**Sibling: Robert Michael Coyle, President, Coyle-Varland Insurance Agency, Inc.  
in Rockford, IL.**

**Sibling: Peter Thomas Coyle, Owner, Coyle Insurance Agency, Inc. in Peoria, IL.**

**COLLEEN COYLE MATHIS**

5165 N. Camino Real

Tucson, AZ 85718

520-881-4933

mathis\_colleen@hotmail.com

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**SUMMARY OF QUALIFICATIONS**

A consummate relationship and business developer who executes in a comprehensive, professional and time sensitive manner. Excellent communicator with strong diplomatic, collaborative and team building skills.

**PROFESSIONAL EXPERIENCE**

**UNIVERSITY PHYSICIANS HEALTHCARE, Tucson, AZ**

*Non-profit integrated health system representing state's largest physician group.*

**Government Funding Manager**

**2009 - present**

- Identified and pursued funding opportunities with special emphasis on American Resource and Recovery Act legislation.
- Established community relationships and collaborate with wide variety of public and private sector partners to bring more funding into region.
- Found funding opportunity for Pima County and helped them develop a winning proposal that resulted in an award of over \$15 million in March 2010.
- Selected to work on special project to assess organizational operations in order to prepare for the future of healthcare delivery.
- Presently working on a special project to help improve patient access to our healthcare system.

**CRITICAL PATH INSTITUTE (C-PATH), Tucson, AZ**

**2005 – 2009**

*Non-profit dedicated to helping the Food and Drug Administration safely accelerate the medical product development process.*

**Director of Communications & Administrative Services**

- Managed and directed key business operations with \$7 million budget, 27 employees, three physical offices. Directly supervised administration, human resources, IT and accounting. Provided operational support to three multi-stakeholder consortia and two boards.
- Ensured the financial viability of the organization for 14 months as interim director of finance and administration through timely accounts payable, receivables and daily cash flow management.
- Established and developed relationships with wide variety of internal and external audiences, including local, state and federal officials, donors, foundations, vendors, community and media.
- Responsible for marketing collateral development with outside design firm including two annual reports. Supervised web site re-design.
- Negotiated legal and operational framework necessary to allow multi-jurisdictional parties (academia, government and industry) to collaborate on research and educational programs.
- Promoted twice to positions of increased responsibility.
- Graduated from Greater Tucson Leadership (GTL) course, Class of 2006.

**GREATER TUCSON ECONOMIC COUNCIL, Tucson, AZ**

**2003 – 2005**

*Regional economic development organization responsible for strategic business attraction and job creation.*

**Director, Corporate Services**

- Successfully located seven businesses to region including a Fortune 100 fraud detection contact center and an international manufacturer of construction equipment that resulted in over 1300 direct jobs and \$30 million in capital investment in Greater Tucson.
- Led teams of public and private partners to recruit companies and facilitate their introductions to Tucson.
- Developed and fostered community relationships with local businesses, universities and high tech cluster organizations to identify gaps and strategically recruit companies to fill them.
- Completed Arizona Economic Development training course, January 2005.

**BALLARD GENERATION SYSTEMS, INC.**, Tucson, AZ/Chicago, IL/Princeton, NJ **1997 – 2002**  
*Headquartered in Canada, a leader in the development of proton exchange membrane (PEM) fuel cells for transportation, stationary and portable power applications.*

**Account Manager and Business Developer**

- Developed and fostered strategic relationships with electric and gas utilities, energy service providers, U.S. government agencies, and multifarious original equipment manufacturers.
- Negotiated lease, sales and multi-year/multi-million dollar supply agreements of fuel cells with customers.
- Managed key customer accounts, including launch customer for world's first zero emission, consumer fuel cell generator.
- Researched, identified, and contacted prospective customers regarding their product development plans.
- Conducted extensive market research and segmentation studies to help drive product development plans.
- Participated in numerous selling and management strategy seminars and high performance team dynamics training. Nominated for Ballard Award of Excellence for marketing and business strategy project.

**DEVTECH SYSTEMS, INC.**, Washington, DC **1996– 1997**  
*Economic consulting firm providing technical assistance and training to developing and in-transition countries.*  
**Environmental Engineer**, United States Agency for International Development (USAID) Environmental Technology Network for the Americas

- Provided technical and business advice to U.S. companies seeking environmental business opportunities in Latin America in a USAID office. Implemented quality control mechanisms on all trade leads.
- Trained field representatives in Uruguay and wrote training manual on environmental technology.
- Awarded company's first achievement bonus for quantity and quality of work.

**WEYERHAEUSER COMPANY**, Federal Way, WA **1994 – 1995**  
*International forest products company.*  
**Environmental Scientist (1995) Intern (1994)** Environmental Sciences and Technology Department

- Researched environmental risk management strategies and developed framework to bridge scientific and business personnel with a common language.
- Researched, wrote, and presented findings to management team on various remedial treatment technologies for polychlorinated bi-phenyls (PCBs) and dioxins in soil, sediment and sludge.

**CATERPILLAR, INC.**, Peoria, IL and Clayton, NC **1988 – 1993**  
*World's largest manufacturer of construction and mining equipment, engines and industrial gas turbines.*  
**Marketing Representative**, Machine Sales Development

- Coordinated marketing and promotion for a new product introduction (track type tractor/loader).
- Trained dealers' sales personnel on selling the features and benefits of new products from multiple lines.
- Traveled extensively to meet and survey customers for product improvement ideas.
- Coordinated, wrote and published results from production capability tests of Caterpillar versus competitive products, including point of sale, promotional and training tools.
- Graduated from Marketing Management Training Program, 5/89

**EDUCATION**

**YALE UNIVERSITY**, School of Forestry and Environmental Studies, New Haven, CT **1995**  
Master of Environmental Management. Industrial environmental management concentration. Coursework in chemistry, environmental risk management, environmental economics, law, policy and public health. Accepted into M.P.H. joint degree program at School of Public Health but did not matriculate.

**UNIVERSITY OF ILLINOIS**, Urbana-Champaign, IL **1988**  
A.B. Economics. Concentration in Business. Omicron Delta Epsilon (Economics Honorary Fraternity), Dean's List. Institute for European Studies study abroad program in Paris & London 1987-1988.

Colleen Coyle Mathis  
Personal Statement

I would be honored to be selected as a Commissioner for the Arizona Independent Redistricting Commission because its purpose is paramount to ensuring that Congressional and Legislative districts in Arizona are fairly drawn.

As a registered Independent, my political philosophy can best be described as moderate and I admit to having grown fond of the moniker, "post-partisan". While some may view Independents as disengaged, dispassionate or noncommittal, the status well accommodates my desire to evaluate a candidate's credentials and fit for a position without pressure from any party. In addition, I have begun to see and appreciate views from a variety of different "camps" and found that my former affiliation with the Republican Party did not match these views.

Thanks to a variety of different jobs in public, private and not for profit sectors, I have a broad skill set that would serve me well as Commissioner. Specifically, I have been in a number of situations that have required diplomacy and tact in order to navigate a wide spectrum of personalities and perspectives. These opportunities have all been instructive and have made me a more humble and informed person. Most significantly, I have learned the importance of seeking others' views so that they could be considered and factored into decisions that needed to be made. This has honed my ability to listen more effectively and to persuade stakeholders to put aside individual concerns for the larger cause. I also believe that my positive attitude, energy and enthusiasm would help me be useful to the Commission and the public.

I care greatly about this state's future and understand the importance of the Commission's role. My husband and I chose to live in Arizona, moving here in 2001 and so have seen the highs and lows of the past decade. Its future position in the nation and world is not secure and is dependent upon sound and thoughtful decisions made now. I would like to take part in the process and help ensure those decisions are reflective of the diverse communities and people residing in our state.

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry should be supported by a valid receipt or invoice. This ensures transparency and allows for easy verification of the data. The text also mentions that regular audits are necessary to identify any discrepancies or errors in the accounting process.

In addition, the document highlights the need for a clear and concise reporting structure. Management should be provided with timely and accurate financial statements to facilitate decision-making. The text suggests that using standardized formats for reports can help in comparing performance over time and across different departments. It also notes that clear communication is essential for ensuring that all stakeholders understand the financial health of the organization.

Finally, the document stresses the importance of staying up-to-date with the latest accounting standards and regulations. Compliance is a critical aspect of financial reporting, and failure to adhere to these standards can result in legal penalties and damage to the organization's reputation. The text recommends that the accounting department should regularly review and update their policies and procedures to reflect any changes in the regulatory environment.

# ***EXHIBIT 2***

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# ARIZONA SECRETARY OF STATE Campaign Finance Reporting

4/3/2012

Name	Occupation	Employer	City	State	ZipCode
MATHIS, CHRIS	Attorney	Self	Tucson	AZ	85718
<b>Name</b>					
* Andrei for Arizona				Amount	Report
			Date	\$250	2010 June 30th Report
<b>MATHIS, CHRISTOPHER</b>					
	Attorney	Self	Tucson	AZ	85718
<b>Name</b>					
* Arizona List P.A.C.				Amount	Report
* Arizona List P.A.C.			Date	\$75	2010 March Post-Election Report 2
* Nancy Young Wright 2010			08/10/2010	\$10	2010 Post-Primary Election Report 2
			10/27/2010	\$100	2010 Post-General Election Report
<b>MATHIS, COLLEEN</b>					
	Non-profit administrator	UPH	Tucson	AZ	85718
<b>Name</b>					
* Andrei for Arizona				Amount	Report
* Arizona List P.A.C.			Date	\$100	2010 June 30th Report
			08/10/2010	\$10	2010 Post-Primary Election Report 2





# State of Arizona



## Campaign Finance Report

Nancy Young Wright 2010  
Committee #: 201000287

Treasurer: Mathis, Christopher  
PO Box 36348, Tucson, AZ 85740  
Phone: (520) 403-4632  
Email: nyw1@earthlink.net  
Candidate Name: Wright, Nancy Young  
Office Sought: State Representative - District 26

### 2010 June 30th Report

Election Cycle: 2009-2010  
Date Filed: June 30, 2010  
Reporting Period: January 1, 2010-May 31, 2010

### Summary of Finances

Cash Balance at Beginning of Reporting Period:	\$5,177.72
Total Cash Receipts this Reporting Period:	\$43,477.00
Total Cash Disbursements this Reporting Period:	\$12,392.36
Cash Balance at End of Reporting Period:	\$36,262.36

Report ID: 53315

**Summary of Activity**

Income	Schedule	This Period		Total	Total to Date
		Cash	Other		
Personal and Family Contributions	C1	\$0.00	\$17.39	\$17.39	\$117.59
Individual Contributions	C2	\$37,457.00	\$334.74	\$37,791.74	\$41,151.74
Contributions from Political Committees	C3	\$6,019.00	\$305.29	\$6,324.29	\$8,473.29
Business Contributions	C4	\$0.00	\$0.00	\$0.00	\$0.00
Small Contributions	C5	\$1.00	\$0.00	\$1.00	\$11.00
CCEC Funding and Matching	C6	\$0.00	\$0.00	\$0.00	\$0.00
Qualifying Contributions	C7	\$0.00	\$0.00	\$0.00	\$0.00
Loans Made to this Committee	L1	\$0.00	\$0.00	\$0.00	\$0.00
Other Receipts, including Interest and Dividends	R1	\$0.00	\$0.00	\$0.00	\$0.00
Transfers from Other Committees	T1	\$0.00	\$0.00	\$0.00	\$0.00
Cash Surplus from Previous Committee	S1	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Income</b>		\$43,477.00	\$657.42	\$44,134.42	\$49,753.62

Expenditures	Schedule	This Period		Total	Total to Date
		Cash	Other		
Operating Expenses	E1	\$12,138.36	\$0.00	\$12,138.36	\$12,504.84
Independent Expenditures	E2	\$0.00	\$0.00	\$0.00	\$0.00
Contributions to Other Committees	E3	\$0.00	\$0.00	\$0.00	\$0.00
Other Expenses	E4	\$254.00	\$0.00	\$254.00	\$254.00
Transfers to Other Committees	T1	\$0.00	\$0.00	\$0.00	\$0.00
Loans Made by This Committee	L2	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure of In-Kind Contributions	C8	\$0.00	\$657.42	\$657.42	\$732.42
Disposal of Surplus Cash	S1	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenditures</b>		\$12,392.36	\$657.42	\$13,049.78	\$13,491.26
Bill Payments for Previous Expenditures	D1	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Cash Disbursed</b>		\$12,392.36	\$0.00	\$12,392.36	\$12,392.36

**Schedule C1 - Personal and family contributions**

<b>Name:</b>	Wright, Nancy Young	<b>Date</b>	05/19/2010	<b>Amount</b>	\$17.39	<b>Cycle To Date</b>	\$17.39
<b>Address:</b>	1005 W Wilkenson Dr, Tucson, AZ 85704						
<b>Occupation:</b>	State Representative, State of Arizona				Goods/Services		
<b>Trans. Type:</b>	In-Kind Contribution						
<b>Memo:</b>	Petition Copies at FedEx Office						
<b>Total of Personal and Family Contributions</b>							
<b>Total of Refunds Given</b>							
<b>Net Total of Personal and Family Contributions</b>							
				\$17.39			
				\$0.00			
				\$17.39			

